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1. General Provisions

1.1 This regulation is formulated in accordance with the relevant provisions of the Debt Management System of China Merchants Port Group Co., Ltd. and the actual circumstances of International Djibouti Industrial Parks Operation FZCO (hereinafter referred to as "IDIPO" or the "Company"), with the aim of establishing an asset-liability constraint mechanism, reducing corporate leverage ratio, preventing debt risks, and promoting the high-quality development of IDIPO.

1.2 The term "debt management" in this regulation primarily refers to management activities related to indicators such as the asset-liability ratio.

1.3 This regulation applies to IDIPO. Affiliated companies may refer to it for implementation.

2. Principles of Debt Management

2.1 Strengthen self-discipline in asset-liability management to drive high-quality corporate development. With the goals of controlling debt risks, safeguarding fund security, and improving capital returns, adhere to prudent operations and scientific management, reasonably control the overall debt scale of the company, and lay a solid foundation for long-term sustainable and healthy development.

2.2 Enhance supervision and management. Adjust operational strategies and risk control objectives in a timely manner based on changes in national policies, market conditions, and economic cycles. Employ effective management measures to strictly control corporate leverage and debt risks.

2.3 Principles of Debt Risk Control:

2.3.1 Adhere to Risk Prevention and Control.Implement the State-owned Assets Supervision and Administration Commission of the State Council's requirements for debt risk management to effectively prevent systemic debt risks.

2.3.2 Maintain Prudent Operations.Embrace a new development philosophy, focus on healthy and sustainable growth, strengthen risk awareness and the concept of prudent operations, strictly manage debt scale and leverage levels, enhance fund management, and confine debt risks within controllable limits.

2.3.2 Uphold Scientific Management.In accordance with modern enterprise management systems and corporate governance structures, fully leverage the decision-making roles of executive meetings, the board of directors, and shareholders' meetings. Strengthen comprehensive risk management to improve the scientific and effective nature of governance.

2.3.4 Promote Development-Oriented Growth.Focus on improving development quality and efficiency, enhance operational and management capabilities, further clarify and concentrate on core businesses, boost productivity through innovation, strengthen corporate profitability, and increase returns on assets and capital to provide sustainable endogenous capital for enterprise development.

3. Self-Regulation Mechanism for Assets and Liabilities

3.1 Based on its actual asset-liability ratio and comprehensive consideration of market prospects, investment expenditures, profit distribution, capital costs, profitability, and asset liquidity, the

Company shall strengthen capital structure planning and management. It shall reasonably set the asset-liability ratio and structure to maintain financial stability and competitiveness.

3.2 The Company shall prepare financing plans according to its development needs, fully reflecting key information such as outstanding debts, projected financing amounts, debt principal and interest to be repaid, and sources of repayment funds. It shall control financing costs, conduct risk assessments, and clarify the purpose and direction of funds.

3.3 When formulating debt repayment plans, the Company shall strictly adhere to the principle of rigid debt payment. It shall identify repayment fund sources in advance, determine financing scales based on appropriate amounts, timely arrangements, and cost-effective methods, resolutely prevent debt defaults, uphold the bottom line of debt risk prevention, and ensure the Company's strong social credibility.

3.4 The Company shall strictly control debt indicators, ensuring debt levels remain reasonable by considering operational surpluses, profit distribution, and investment expenditures, thereby achieving high-quality development.

3.5 The Company shall prudently engage in debt financing, investment expenditures, and other activities to maintain a reasonable asset-liability ratio. If the projected ratio exceeds reasonable levels, the Company shall promptly report the situation and take appropriate measures to address related debts.

4. External Regulation Mechanism for Assets and Liabilities

4.1 The Company shall monitor monthly changes in key indicators such as the asset-liability ratio, debt scale, interest-bearing debt, total profit, current ratio, quick ratio, and cash flow. It shall analyze and assess debt risks, ensuring timely monitoring and early warning.

4.2 The Company shall strengthen process supervision and inspection, treating dynamic management of the asset-liability ratio as a critical aspect of corporate control.

4.3 The Company shall closely monitor interest rate and foreign exchange market trends to prevent and control interest rate and exchange rate risks. It shall enhance exchange gain/loss management, legally and compliantly utilize overseas funds, and improve overall fund operation efficiency.

4.4 The Company shall strengthen decision-making management. Major financial matters such as significant investments and financing, loan guarantees, major asset disposals, and capital operations shall be submitted to executive meetings, the board of directors, or shareholders' meetings for approval in accordance with relevant laws, regulations, and corporate policies before implementation.

5. Implementation of the Asset-Liability Regulation Mechanism

5.1 The Company shall define asset-liability ratio control targets under this regulation, strengthen self-discipline, effectively prevent debt risks, and ensure sustainable operations.

5.2 If failure to implement this regulation or control debt risks results in deteriorating financial conditions or significant asset losses, the Company shall hold directly responsible supervisors and personnel accountable in accordance with relevant policies.

6. Daily Management of Liabilities

6.1 The finance department is the designated authority for liability management, responsible for developing annual asset-liability ratio control targets and debt risk prevention measures based on the Company's actual conditions.

6.2 The legal and risk control department shall oversee legal reviews and risk management for external liabilities, including contract reviews and related legal procedures.

6.3 Other departments shall assist in the daily management of liabilities within their respective responsibilities.

7. Supplementary Provisions

7.1 The finance department is responsible for interpreting and amending this regulation.

7.2 This regulation shall take effect from the date of issuance.